

Calgary Young Women's Christian Association

Financial Statements
March 31, 2023





Independent auditor's report

To the Members of Calgary Young Women's Christian Association

Our opinion

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Calgary Young Women's Christian Association (the Association) as at March 31, 2023 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

What we have audited

The Association's financial statements comprise:

- the statement of financial position as at March 31, 2023;
- the statement of revenues and expenses and changes in fund balances for the year then ended;
- the statement of cash flows for the year then ended; and
- the notes to the financial statements, which include significant accounting policies and other explanatory information.

Basis for opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Association in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada. We have fulfilled our other ethical responsibilities in accordance with these requirements.

Responsibilities of management and those charged with governance for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

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In preparing the financial statements, management is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Association's financial reporting process.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Association to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.



We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

/s/PricewaterhouseCoopers LLP

Chartered Professional Accountants

Calgary, Alberta
June 23, 2023

Calgary Young Women's Christian Association

Statement of Financial Position

As at March 31, 2023

					2023	2022
	Operating Fund \$	Sustainability Fund \$	Capital Fund \$	Endowment Fund \$	Total \$	Total \$
Assets						
Current assets						
Cash and cash equivalents	5,145,256	15,008,673	(3,588,343)	155,808	16,721,394	26,821,978
Short-term investments (note 2)	-	6,000,000	-	-	6,000,000	-
Receivables and accruals (note 3)	451,885	2,630,000	6,490,492	-	9,572,377	348,409
Advances and deposits	15,000	-	225,380	-	240,380	135,961
Prepays and other	220,577	-	-	-	220,577	288,400
	5,832,718	23,638,673	3,127,529	155,808	32,754,728	27,594,748
Contribution receivable (note 3)	-	7,500,000	-	-	7,500,000	-
Long-term investment	12,808	-	-	-	12,808	-
Capital assets (note 4)	-	-	66,866,028	-	66,866,028	58,261,206
	5,845,526	31,138,673	69,993,557	155,808	107,133,564	85,855,954
Liabilities						
Current liabilities						
Payables and accruals	448,985	-	3,165,661	-	3,614,646	1,462,017
Accrued payroll liability (note 5)	933,980	-	-	-	933,980	928,270
Deferred revenue	51,124	-	-	-	51,124	46,270
Deferred contributions (note 6)	415,032	-	-	-	415,032	449,155
Current portion of forgivable mortgage (note 7)	-	-	237,149	-	237,149	237,149
Deposits (note 8)	-	-	-	-	-	8,600,000
	1,849,121	-	3,402,810	-	5,251,931	11,722,861
Forgivable mortgage (note 7)	-	-	4,031,534	-	4,031,534	4,268,683
	1,849,121	-	7,434,344	-	9,283,465	15,991,544
Fund Balances						
Externally restricted (note 9)	-	-	915,540	-	915,540	1,853,884
Internally restricted	-	31,138,673	61,643,673	2,575	92,784,921	63,702,716
Unrestricted	3,996,405	-	-	-	3,996,405	4,159,255
Endowments (note 10)	-	-	-	153,233	153,233	148,555
	3,996,405	31,138,673	62,559,213	155,808	97,850,099	69,864,410
	5,845,526	31,138,673	69,993,557	155,808	107,133,564	85,855,954

Approved by the Board of Directors

<original signed by> Lisa Shelley, Director

<original signed by> Sharon Carry, Director

The accompanying notes are an integral part of these financial statements.

Calgary Young Women's Christian Association
Statement of Revenues and Expenses and Changes in Fund Balances
For the year ended March 31, 2023

					2023	2022
	Operating Fund \$	Sustainability Fund \$	Capital Fund \$	Endowment Fund \$	Total \$	Total \$
Revenues						
Government contracts						
Alberta	7,042,989	-	2,319,610	-	9,362,599	6,405,593
Canada (note 11)	574,968	-	13,502,538	-	14,077,506	3,304,149
City of Calgary	1,288,931	-	2,318,426	-	3,607,357	1,338,927
Community support						
United Way of Calgary	529,865	-	-	-	529,865	500,000
Other grants	77,382	-	40,000	-	117,382	88,463
Other contributions (note 3)	12,750,794	-	1,799,258	264	14,550,316	3,628,745
Programs and courses	1,986,380	-	-	-	1,986,380	1,108,599
Accommodation	551,196	-	-	-	551,196	369,454
Investment income	163,403	505,206	-	4,414	673,023	253,810
Gain on disposal of capital assets (note 8)	-	-	925,057	-	925,057	-
Other income	30,484	-	-	-	30,484	13,843
	<u>24,996,392</u>	<u>505,206</u>	<u>20,904,889</u>	<u>4,678</u>	<u>46,411,165</u>	<u>17,011,583</u>
Expenses						
Salaries, wages and benefits (note 12)	11,651,753	-	290,018	-	11,941,771	11,770,533
Professional fees and contracted services	932,404	-	235,213	-	1,167,617	1,496,345
Utilities	335,278	-	-	-	335,278	399,165
Amortization	-	-	2,236,428	-	2,236,428	2,195,861
Loss on disposal of capital assets (note 4)	-	-	-	-	-	2,147,665
Materials, supplies and equipment	921,670	-	-	-	921,670	723,580
Facilities	724,775	-	-	-	724,775	542,075
Marketing and public relations	253,603	-	-	-	253,603	213,713
Staff and volunteer expenditures	606,660	-	21,288	-	627,948	353,119
Insurance	150,974	-	-	-	150,974	122,984
Finance charges	63,822	-	1,590	-	65,412	43,271
	<u>15,640,939</u>	<u>-</u>	<u>2,784,537</u>	<u>-</u>	<u>18,425,476</u>	<u>20,008,311</u>
Excess (deficiency) of revenues over expenses	9,355,453	505,206	18,120,352	4,678	27,985,689	(2,996,728)
Interfund transfers						
Investment income earned in Sustainability Fund	505,206	(505,206)	-	-	-	-
Transfer from Sustainability Fund to Capital Fund (note 2)	-	(6,000,000)	6,000,000	-	-	-
Comprehensive fundraising campaign (note 3)	(10,000,000)	10,000,000	-	-	-	-
Replacement reserve fund (note 9)	(23,509)	-	23,509	-	-	-
Excess (deficiency) of revenues over expenses after interfund transfers	(162,850)	4,000,000	24,143,861	4,678	27,985,689	(2,996,728)
Fund balance, beginning of year	4,159,255	27,138,673	38,415,352	151,130	69,864,410	72,861,138
Fund balance, end of year	<u>3,996,405</u>	<u>31,138,673</u>	<u>62,559,213</u>	<u>155,808</u>	<u>97,850,099</u>	<u>69,864,410</u>

The accompanying notes are an integral part of these financial statements.

Calgary Young Women's Christian Association

Statement of Cash Flows

For the year ended March 31, 2023

	2023 \$	2022 \$
Cash provided by (used in)		
Operating activities		
Excess of revenues over expenses, Operating and Sustainability Funds	9,860,659	352,763
Changes in non-cash working capital		
Receivables and accruals	(10,271,784)	1,335,716
Advances and deposits	-	(15,000)
Prepays and other	67,823	(134,320)
Payables and accruals	(59,945)	(5,629)
Accrued payroll liability	5,710	(195,584)
Deferred revenue	4,854	46,270
Deferred contributions	(34,123)	259,284
	<u>(426,806)</u>	<u>1,643,500</u>
Investing activities		
Purchase of investments	(6,012,808)	
Additions to capital assets (note 9)	(18,516,193)	(4,144,300)
Net change in non-cash working capital	<u>2,212,574</u>	<u>614,583</u>
	<u>(22,316,427)</u>	<u>(3,529,717)</u>
Financing activities		
Revenues of Capital and Endowment Funds	19,984,510	1,369,730
Fundraising and other expenses for capital activities	(548,109)	(375,695)
Mortgage forgiven (note 7)	(237,149)	(237,149)
Net change in non-cash working capital	<u>(6,556,603)</u>	<u>(97,436)</u>
	<u>12,642,649</u>	<u>659,450</u>
Decrease in cash and cash equivalents	<u>(10,100,584)</u>	<u>(1,226,767)</u>
Cash and cash equivalents, beginning of year	<u>26,821,978</u>	<u>28,048,745</u>
Cash and cash equivalents, end of year	<u>16,721,394</u>	<u>26,821,978</u>
Cash and cash equivalents are comprised of		
Cash on hand and balances with banks	16,605,515	4,692,926
Cash equivalents	115,879	22,129,052
	<u>16,721,394</u>	<u>26,821,978</u>

The accompanying notes are an integral part of these financial statements.

Calgary Young Women's Christian Association

Notes to Financial Statements

March 31, 2023

1 Nature of organization

Calgary Young Women's Christian Association (the Association or YW Calgary) was established in 1910 by a special act of the Alberta Legislature. The Association is a charitable organization providing services in housing, crisis support, counselling, education, employment skills development and childcare for women and their families.

The Association is a registered charity and therefore is exempt from income taxes.

2 Summary of significant accounting policies

Basis of accounting

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

Fund accounting

The Operating Fund reports the assets, liabilities, revenues and expenses for the Association's program delivery and administrative expenses. Specifically, this fund reports contract revenue, restricted and unrestricted community support contributions, event fundraising and revenue from programs and services.

In 2016, \$27.1 million of internally restricted funds from the sale of the Association's downtown facility were added to the Sustainability Fund. In consultation with management, the Board of Directors documented its intentions on the use of this restricted fund. These intentions include contributions to annual operations covering underfunded programs and services, contributions to capital replacement and repairs and contributions to future capital expansion projects. The Sustainability Fund is also used at the direction of the Board of Directors to hold unallocated contributions from the comprehensive fundraising campaign (note 14) until it is determined how the contributions will be utilized in accordance with the campaign.

The Capital Fund reports the assets, liabilities, revenues, expenses and gains and losses related to the Association's capital assets.

During the year ended March 31, 2023, \$6,000,000 was transferred from the Sustainability Fund to the Capital Fund at the direction of the Board of Directors to address unfunded capital asset expenditures unrelated to the Sheriff King Home (SKH) redevelopment project (note 14).

The Endowment Fund reports resources contributed for endowment, the principal of which must be permanently maintained, as well as externally restricted amounts for long-term use for the Association's operations.

Fund transfers may include unrestricted amounts as well as internally restricted amounts, where the proper authority exists to approve the transfer. Externally restricted funds may only be transferred where the external restriction allows for fund transfers and the proper authority exists to approve the transfer.

Calgary Young Women's Christian Association

Notes to Financial Statements

March 31, 2023

Revenue recognition

The Association follows the restricted fund method of accounting for contributions.

Restricted contributions received related to operations for expenses to be incurred in the future are initially recorded as deferred contributions and recognized in revenue of the Operating Fund as the related expenses are incurred. Unrestricted contributions are recognized in the Operating Fund as revenue when received or receivable if the amount can be reasonably estimated and collection is reasonably assured. Restricted contributions related to capital activities and endowments are recognized as revenue of the appropriate fund when received or receivable if the amount can be reasonably estimated and collection is reasonably assured.

Revenues from programs and courses and accommodation are recognized as revenue in the Operating Fund when services are provided, the amount to be received can be reasonably estimated and collection is reasonably assured.

Other income includes parking revenue, rentals and donated goods and services and is recognized as revenue when services are provided (as applicable), the amount to be received can be reasonably estimated and collection is reasonably assured.

Restricted investment income is reported in the appropriate restricted fund. Unrestricted investment income is reported in the Operating and Sustainability Funds.

The Association receives government subsidies that provide financial assistance as compensation for costs or expenditures to be incurred. The Association recognizes government subsidies as revenue in the Operating Fund when received or receivable and when there is reasonable assurance that conditions attached to the subsidies are met.

Donated goods and services

Services donated to the Association through volunteer work are not reflected in these financial statements. Donated goods and services other than volunteer work are recorded as revenues and expenses when the fair value is reasonably determinable and when they would normally be purchased and paid for by the Association if not donated. During fiscal 2023 and 2022, there were no donated goods and services recorded in the financial statements.

Cash and cash equivalents

Cash and cash equivalents are comprised of cash on hand, balances with banks and short-term investments with maturity dates 90 days and less from purchase date. Included in cash and cash equivalents are interfund due to/from balances.

Calgary Young Women’s Christian Association

Notes to Financial Statements

March 31, 2023

Investments

Investments include guaranteed investment certificates (GICs) and other investment instruments with initial terms to maturity of over 90 days. Investments are carried at fair value with unrealized gains or losses recognized directly in the statement of revenues and expenses as investment income. Investments with terms to maturity of under one year are classified as short-term investments.

Short-term investments as at March 31, 2023 consist of GICs with various financial institutions that if cashed prior to maturity are subject to interest penalties. The Association currently holds investments with effective interest rates ranging from 4.16% to 4.50%.

Capital assets

Capital assets are recorded in the Capital Fund at cost less accumulated amortization and any provision for impairment. The cost for contributed capital assets is considered to be fair value at the date of contribution. The cost of tangible capital assets made up of significant separable component parts is allocated to separate components when practicable and when estimates can be made of the estimated useful lives of the separate components.

Capital assets are tested for impairment when conditions indicate that a capital asset no longer contributes to the Association’s ability to provide goods and services, or when the value of future economic benefits or service potential associated with the capital asset is less than its net carrying amount. When conditions indicate that a capital asset is impaired, the net carrying amount of the capital asset is written down to the asset’s fair value or replacement cost. The writedowns of capital assets are recognized in the Capital Fund as expenses in the statement of revenues and expenses and changes in fund balances. Writedowns are not subsequently reversed. Donated capital assets are recorded at estimated fair value at the date of contribution. Amortization, which is reported in the Capital Fund, is computed as follows:

<u>Straight line basis:</u>	
Buildings	10 to 40 years
Software	3 to 5 years
 <u>Declining balance basis:</u>	
Vehicles	30%
Furniture and equipment	20%

Work-in-progress amounts are not amortized until the related assets are put into use.

Financial instruments

The Association initially measures financial assets and financial liabilities at fair value. Financial assets and financial liabilities are subsequently measured at amortized cost, other than cash and cash equivalents and investments, which are measured at fair value. The financial assets subsequently measured at amortized cost include receivables and accruals, advances and deposits and contribution receivable. The financial liabilities measured at amortized cost include payables and accruals, accrued payroll liability and deposits. There were no significant changes to the Association’s risk exposures from the previous fiscal year.

Calgary Young Women's Christian Association

Notes to Financial Statements

March 31, 2023

Credit risk

The Association does not have any concentration of credit exposure. The Association does not consider that it is exposed to undue credit risk. The Association continues to meet its contractual obligations within normal payment terms.

Liquidity risk

The Association is not exposed to significant liquidity risk as its investments of significance are all short term. The Association manages liquidity risk by monitoring and reviewing actual and forecasted cash flows to ensure there are available cash resources to meet its obligations to vendors and employees (salaries).

Market risk

Interest rate risk: The Association is subject to interest rate risk since its investments of significance are all short term and are subject to rate changes on renewal.

Other price risk: The investments of the Association are not subject to significant price risk since its investments of significance are all short term.

Use of estimates

The preparation of financial statements in conformity with ASNPO requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities as at the date of the financial statements and the reported amounts of revenues and expenses during the year. Actual results could differ from those estimates. Significant estimates include amortization and impairment of capital assets.

3 Contribution receivable from comprehensive fundraising campaign

As part of the comprehensive fundraising campaign associated with the SKH redevelopment project (note 14), the Association and The Taylor Family Foundation (the Foundation) entered into a gift agreement effective January 4, 2023, whereby the Foundation will provide a cash gift of \$10,000,000 payable in annual instalments of \$2,500,000 starting July 1, 2023. The \$10,000,000 has been recognized as community support – other contributions in the Operating Fund and then transferred at the direction of the Board of Directors, along with the related receivable, to the Sustainability Fund until it is determined how the contribution will be utilized in accordance with the comprehensive fundraising campaign. As at March 31, 2023, \$2,500,000 is included in Sustainability Fund receivables and accruals and \$7,500,000 is included in long-term assets as a contribution receivable.

Calgary Young Women's Christian Association

Notes to Financial Statements

March 31, 2023

4 Capital assets

			2023	2022
	Cost	Accumulated amortization	Net book value	Net book value
	\$	\$	\$	\$
Vehicles	101,841	71,311	30,530	43,614
Furniture and equipment	7,756,458	4,378,454	3,378,004	3,433,644
Software	755,583	312,522	443,061	181,966
Building – Hub facility	41,176,492	4,802,129	36,374,363	44,899,949
Building – SKH facility	11,702,015	58,498	11,643,517	-
Work-in-progress	11,077,466	-	11,077,466	5,036,453
Land – Hub facility	3,919,087	-	3,919,087	4,665,580
	<u>76,488,942</u>	<u>9,622,914</u>	<u>66,866,028</u>	<u>58,261,206</u>

Work-in-progress as at March 31, 2023 includes certain costs incurred for the SKH redevelopment project (note 14) and the SKH playground project. Work-in-progress as at March 31, 2022 includes costs incurred for the SKH redevelopment project and the Human Resources Information System (HRIS) implementation project. The following amounts were transferred from work-in-progress during the year ended March 31, 2023:

- Buildings – SKH facility (affordable housing): \$11,702,015.
- Furniture and equipment (affordable housing): \$285,085.
- Software (HRIS): \$339,236.

During the year ended March 31, 2022, \$2,147,665 in leasehold improvements were disposed of related to demolition at the SKH site.

The SKH buildings are located on land leased from the City of Calgary at a nominal cost.

5 Government remittances

Government remittances consist of amounts required to be paid to government authorities and are recognized when the amounts are due. In respect of government remittances, payroll withholding tax of \$139,153 (2022 – \$110,016) is included in accrued payroll liability.

Calgary Young Women's Christian Association

Notes to Financial Statements

March 31, 2023

6 Deferred contributions

Deferred contributions represent externally restricted amounts received that have not been spent. These amounts are restricted for various programs of the Association.

	2023 \$	2022 \$
Balance – Beginning of year	449,155	189,871
Contributions received	9,421,233	9,611,875
Recognized as government contracts and community support	<u>(9,455,356)</u>	<u>(9,352,591)</u>
Balance – End of year	<u>415,032</u>	<u>449,155</u>

7 Forgivable mortgage

In fiscal 2021, the Association received funding for the Hub facility under the National Housing Co-investment Fund administered by Canada Mortgage and Housing Corporation (CMHC) related to 100 affordable housing units and facilities ancillary thereto. This funding was provided in the form of a forgivable mortgage with a 20-year term. Principal and interest payments are forgivable provided the Association complies with the terms of the agreement, including certain affordability, energy efficiency and accessibility requirements. The mortgage is forgivable on an annual basis, equally over the 20-year term, resulting in an annual reduction in principal of \$237,149.

	2023 \$	2022 \$
Balance – Beginning of year	4,505,832	4,742,981
Less: Amount forgiven during the year	<u>237,149</u>	<u>237,149</u>
Balance – End of year	4,268,683	4,505,832
Less: Current portion	<u>237,149</u>	<u>237,149</u>
	<u>4,031,534</u>	<u>4,268,683</u>

As security for the forgivable mortgage, the Association has provided the following:

- a first priority mortgage on Hub facility land;
- a general security agreement granting a first priority security interest in all present and after acquired personal property associated with the Hub facility building and land;
- a first priority general assignment of rents related to the Hub facility; and
- an assignment of related insurance policies.

Calgary Young Women's Christian Association

Notes to Financial Statements

March 31, 2023

8 Deposits

In fiscal 2019, the Association received a cash deposit of \$8.6 million as a result of a Memorandum of Agreement with the Alberta Social Housing Corporation (ASHC). This agreement served as an understanding for the future Co-ownership Agreement pertaining to the housing component of the Hub facility.

In fiscal 2023, the Association and ASHC executed a Co-ownership Agreement and related Lease Agreement. The intention of the Co-ownership Agreement and related Lease Agreement is for ASHC and the Association, as co-owners, to maintain the Project as an asset for affordable housing for eligible clients in Calgary. The percentage of undivided ownership interest for each of ASHC (16%) and the Association (84%) was determined proportionately based on the total financial contribution of each party relative to the total cost to acquire the lands and to construct and develop the facilities.

The execution of the Co-Ownership Agreement resulted in a disposition by the Association of 16% of its interest in the Hub facility land and buildings. The resulting gain of \$925,057 is attributable to the amortization that was expensed by the Association on the 16% undivided interest transferred to ASHC since the Hub facility was put in use.

As security for the performance in favor of ASHC of the Association's obligations under the Co-ownership Agreement, the Association has provided a fixed and specific mortgage, pledge and charge on its 84% undivided ownership interest in the Hub facility land and buildings (note 4), which is subordinated to the security provided in relation to the forgivable mortgage disclosed in note 7.

The Hub facility land and buildings co-owned by the Association and ASHC are being leased to the Association at a nominal cost over a term of 99 years to February 2122.

9 Externally restricted fund balances

	Replacement Reserve Fund \$	Restricted for capital \$	2023 \$	2022 \$
Balance – Beginning of year	32,078	1,821,806	1,853,884	3,166,855
Restricted contributions	-	19,979,831	19,979,831	1,366,366
Additions to capital assets	-	(18,433,769)	(18,433,769)	(2,088,119)
Capital Fund expenditures	-	(548,109)	(548,109)	(186,711)
Transfers to internally restricted	-	(1,959,806)	(1,959,806)	(436,585)
CMHC requirement	23,509	-	23,509	32,078
	<u>55,587</u>	<u>859,953</u>	<u>915,540</u>	<u>1,853,884</u>

During the year, transfers of \$1,959,806 (2022 – \$436,585) were made from the externally restricted balances to the internally restricted balances within the Capital Fund to repay funds loaned for capital additions made in prior years.

Calgary Young Women's Christian Association

Notes to Financial Statements

March 31, 2023

Additions to capital assets per the Statement of Cash Flows include amounts funded by restricted contributions above, working capital and advances from the Sustainability and Operating Funds.

10 Endowments

	2023 \$	2022 \$
Judy Osborne Memorial Fund	68,225	66,000
Power of Women – Power to Change Fund	85,008	82,555
	<u>153,233</u>	<u>148,555</u>

11 COVID-19 pandemic

In fiscal 2022, due to the decrease in revenue associated with COVID-19, the Association was granted and received \$2,254,055 in Canada Emergency Wage Subsidy to cover a portion of its employee wages. The Association was also granted funding during fiscal 2022 of \$19,761 (of which \$15,048 was receivable as at March 31, 2022) under the Canadian Hiring Recovery Program to cover the costs of new hires. No similar funding was received in fiscal 2023.

12 Employee future benefits

The Association maintains a voluntary group registered retirement savings plan for its employees. The Association matches employees' contributions ranging from 2% – 8% of their annual salary, depending on their term of service. The amount of the Association's contributions in fiscal 2023 was \$153,980 (2022 – \$136,894) and is included in salaries, wages and benefits in the statement of revenues and expenses and changes in fund balances.

13 Community support

To raise \$15.2 million (2022 – \$4.2 million) in community support during the year and to support future fundraising efforts (note 14), the Association paid \$538,407 (2022 – \$447,057) as remuneration to employees whose principle duties involve fundraising, \$229,083 (2022 – \$125,870) as remuneration to a fundraising business and \$422,715 (2022 – \$129,987) of staffing costs, technology, facilities for the staff, general supplies and direct expenses for the purpose of soliciting contributions. These contributions were used to support the programs of the Association where needed, as well as to support the investment in capital assets.

14 Sheriff King Home redevelopment project

YW Calgary is in the process of rebuilding its Sheriff King Home (SKH) crisis shelter and has added affordable housing to the existing site. The resulting two facilities with a shared courtyard will better meet the needs of women and children fleeing domestic violence. The new facilities will reflect trauma-informed design and be accessible, inclusive and energy efficient. For the past forty years, YW Calgary has provided a safe haven to women and children fleeing domestic violence at SKH, but the facility had become mission prohibitive. In August 2021, YW Calgary moved the crisis shelter to a temporary site and in October 2021 demolished the

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original building. Construction commenced on the affordable housing building in January 2022 with substantial completion in January 2023. Construction of the crisis shelter commenced in May 2022 with completion targeted for summer 2023.

The affordable housing building includes 21 two and three bedroom units, while the shelter will address increasing demand by growing capacity from 44 to 80 women and children, and increasing the number of units from 15 to 20.

YW Calgary has leased the land for the redevelopment project from The City of Calgary since 1982 for a nominal fee. In December 2020, the lease was extended through to 2082, and YW Calgary is now in the process of updating the lease and renegotiating some of the terms.

The current project envelope of \$35.0 million was approved by the Board of Directors on May 26, 2022. The approved project envelope includes the following costs: construction, planning, legal, regulatory, design, project management and fundraising, and includes both external and internal costs, some of which may not be eligible for capitalization. The project envelope also includes contingency allowances.

YW Calgary has executed a construction management contract for the redevelopment project with gross maximum price (GMP) options exercised.

As at March 31, 2023, YW Calgary has commitments in relation to subtrade and other vendor contracts totalling \$30.3 million, of which \$22.3 million has been invoiced to March 31, 2023.

In conjunction with the SKH redevelopment project, a \$50 million comprehensive fundraising campaign is underway. The three components of this campaign are the SKH redevelopment project, ongoing programs and services and resiliency through the Sustainability Fund. All contributions to the campaign are directed to these three areas and will be used to support the area of greatest need, unless stated otherwise.

15 Comparative figures

Certain comparative figures have been reclassified to conform to the current year's presentation.